Audit Committee Report 2020



		2018/19	2019/20		Q1 2020/21	Annual	Traffic		
PI Code	Short Name	Value	Value	Value	Note	Target 2020/21	Light	DOT	Performance Data Trend Chart
CACH CSC 010	Percentage of child protection cases which were reviewed within required timescales (ex NI 67)	100.0%	95.2%		Not measured for Quarters	100%		•	CACH CSC 010 Percentage of child protection cases which were reviewed within required timescales (ex NI 67) 100.0% 90.0%
CE HROD 001	Sickness 12 month rolling average	8.39	10.29	10.77	After an initial fall in the sickness levels in April, following the COVID-19 lockdown, there was an increase in the sickness levels in May and June. The sickness data indicates that absence associated with COVID, i.e. staff who were self-isolating but still had symptoms at the end of the self-isolation period, as well as sickness relating to mental health / stress / anxiety and depression, a lot of which stems from staff finding it difficult working at home all the time, have contributed to the increase in the sickness levels. A support programme has been put in place, for both managers and staff working remotely or differently, which is aimed at both mental and physical well being	8.43		•	CE HROD 001 Sickness 12 month rolling average 11 10 9 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8

		2018/19	2019/20		Q1 2020/21	Annual	Traffic		
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	% of employees aged 50 or over	38.8%	39.4%	39.7%		Data Only		•	CE HROD 023 % of employees aged 50 or over 40.0% 35.0% 30.0% 25.0% 20.0% 36.8% 37.8% 38.8%
CE HROD 029a	Top 5% of earners: Ethnic minorities (ex BV11b)	29.21%	28.91%	27.91%		25.00%	•	•	25.00% 22.50% 20.00% 15.00% 15.00% 25.00% 20.00% 17.50% 15.00% 25.00% 20.00% 17.50% 15.00% 25.00% 20.00% 17.50% 15.00% 25.00% 20.00% 17.50% 15.00% 25.00% 20.00% 17.50% 15.00% 25.00% 20.00% 25
	Top 5% of earners: Women (ex BV 11a)	48.11%	49.34%	51.28%		50.00%	⊘	•	CE HROD 030a Top 5% of earners: Women (ex BV 11a) 55.00% 40.00% 40.00% 95.00% 15.00% 10.00% 10.00% 10.00% 0.00% Quarters — Red Threshold (Quarters) — Amber Threshold (Quarters)

		2018/19	2019/20		Q1 2020/21	Annual	Traffic		
PI Code	Short Name	Value	Value	Value	Note	Target 2020/21	Light	DOT	Performance Data Trend Chart
CE PPD 021	Number of Resolution Stage complaints received by the Council	2701	2322	421		Data Only	***	•	CE PPD 021 Number of Resolution Stage complaints received by the Council 700
FCR RB BHN 002	Time taken to process Housing Benefit new claims and change events (ex NI 181) - reported as YTD figure	7.7 days (YTD)	6.8 days (YTD)	6.5 days (YTD)		15.0 days (YTD)	⊘	•	FCR RB BHN 002 Time taken to process Housing Benefit new claims and change events (ex NI 181) - reported as YTD figure 22.5 days (YTD) 12.5 days (YTD) 10.0 days (YTD) 15.0 days (YTD) 2.5 days (YTD) 0.0 days (YTD) 1.5 days (YTD) 1.
FCR RB	Number of households living in temporary accommodation (ex NI 156)	3,133	3,242	3,315		Data Only	<u> </u>	•	FCR RB BHN 007 Number of households living in temporary accommodation (ex NI 156) 3,000 2,500 1,500 1,0

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FCR RB REV 003	% of current year Council Tax collected (QRC basis)	95.0%	94.7%	24.0%		94.5%	>	•	FCR RB REV 003 % of current year Council Tax collected (QRC basis) 90.0% 80.0% 70.0% 60.0% 40.0% 90.0% 10.0
FCR RB REV 005	Percentage of non-domestic rates collected	95.50%	94.98%	21.50%	Non-domestic rates (NDR) collection was down in the first quarter compared to the previous year, predominantly as a result of COVID-19, and the associated issues this caused for Business rates payers. Recovery action was suspended. NDR QRC collection: 21.5% compared to 29.3% (Q1 2019/20) Cash collected: £25.7m compared to £45.6m (Q1 2019/20) Net Collectable Debit: £119.5m compared to £155.2m (Q1 2019/20) The net collectable debit has reduced from £155.2m to £119.5m, primarily as a result of the expanded retail, hospitality and leisure discount being applied. Cash has also significantly dropped, partly as a result of Retail, Hospitality Leisure cases having nothing to pay. If the same percentage had been paid as last year then circa £35m would have been paid.	95.00%		•	FCR RB REV 005 Percentage of non-domestic rates collected 100.00% 90.00% 70.00% 70.00% 90.00% 10.00

		2018/19	2019/20		Q1 2020/21	Annual	Traffic		
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NH H IM 005	Rent Arrears as a % of rent debit	3.68 %	4.02 %	4.92 %	The rent arrears have increased by over £1.5m since the start of lockdown on 23 March 2020. However, the escalation policy will now be reinstated in July 2020 for letters 1 & 2 and notices of seeking possession (NOSP). It will not be possible to undertake court action until at least 23 August 2020, under the current Government legislation. When comparing Q1 2020/21 to the same period last year - Q1 2019/20 -	4.50%		•	NH H IM 00.5 Rent Arrears as a % of rent debit 5.50 % 5.50 % 6.5
NH H IM 006	Total value of rent arrears YTD (Total)	£4,617,558	£5,070,640	£6,401,853	our Housing Benefit income has dropped by more than £1.2m, which is mainly due to tenants moving to Universal Credit (UC). Although there has been a significant decrease in customers paying at post offices/pay points and cash offices (kiosks) since the start of lockdown, our cash collection has increased in Q1 2020/21, compared with the same period last year - Q1 2019/20. This represents an overall increase of £777,068. When offsetting the increase in cash collection between Q1 2019/20 and Q1 2020/21 against the loss of Housing Benefit, the total reduction in income is £433,236. In addition to this, there is an additional rent debit of £530,727 to collect in Q1 2020/21, due to the increases in rent. Half of the current rent arrears is owed by UC claimants and there are approximately £400k administrative arrears for 800 direct payment cases. With regards to the other UC cases, a				NH H IM 006 Total value of rent arrears YTD (Total) £6,000,000 £5,000,000 £2,000,000 £2,000,000 £1,000,000 £1,000,000 £1,000,000 £1,000,000 £1,000,000 £2

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					further £700k administrative arrears is due to UC customers, making payments 4 to 6 weeks in arrears. The majority of our customers who missed payments in late March and April, have now begun paying, however, around 900 of them have fallen behind, which has increased our average arrears cases compared to this time last year.				
NH H RespRep 002	% of repairs completed on first visit (based on tenant satisfaction) - DLO and Contractors	73.41%	72.64%	70.17%	A total of 704 survey responses were received during Q1, with 494 of respondents (70.17%) stating that they were satisfied that their repair had been completed on first visit. This was a fall of 1.79% on Q4 2019/20 but was still above 70%. The volume of survey responses received fell by just under 30% quarter on quarter (995 were received in Q4), which is to be expected given the 50% downturn in the number of repairs completed during the period as we moved to only carrying out Immediate and Emergency priority jobs due to the COVID-19 lockdown.	75%		•	NH H RespRep 002 % of repairs completed on first visit (based on tenant satisfaction) - DLO and Contractors 80% - 10% -
NH H RespRep 003	% of repairs completed on first visit (based on system generated data) - DLO only	86.15%	88.7%	87.55%	The percentage of repairs completed on first visit by the DLO (based on system generated data) improved markedly in May and June following a poor April. The April 2020 outturn was just 77.20% (1812 out of 2347 completed repair jobs were showing as completed on first visit on our systems), a fall of 11.07% on February 2020 (88.27%) and 15.56% on March 2020 (92.76%). This should be viewed in the context of	91%		•	NH H RespRep 003 % of repairs completed on first visit (based on system generated data) - DLO only 90% 80% 70% 60% 40% 30% 20% 20% 10% 0% Quarters — Red Threshold (Quarters) — Amber Threshold (Quarters)

		2018/19	2019/20		Q1 2020/21	Annual	Traffic		
PI Code	Short Name	Value	Value	Value	Note	Target 2020/21	Light	DOT	Performance Data Trend Chart
					a 48.62% fall in the number of completed jobs in April 2020 as the DLO moved to only carrying out Immediate and Emergency repair jobs due to COVID-19. We are continuing to investigate the reasons for the sharp drop seen in performance in April (and whether there was some form of data inputting error) as it does seem remarkably low given the other monthly out-turns. A job is deemed to have been completed on first visit if the "CO" completion code is entered onto the system. This field is updated automatically via mobile working if a job is completed on first visit. However, if completed jobs are entered manually into the system then sometimes this field isn't always completed. A review of the completed jobs data for the Plumbing and Electrical trades jobs shows that the proportion of jobs where the CO was not completed was significantly higher in April than in usual months. We will continue to investigate this and retrospectively update the April data and out-turn if errors are found. May and June saw improved RFT performance levels, with 90.3% of jobs completed on first visit in May and the June figure of 93.48%, nearly 2.5 percentage points above the 91% target.				

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NH H	Average time taken to re-let local authority housing (all voids including major & minor voids) - calendar days	59	55	94	Some 76 properties were re-let during Q1 2020/21. 42 of these were minor voids with an average of 84 days turnaround. 34 were major, with an average turnaround of 107 days. It is of note that minus the works period for those records we have this information available, net turnaround time was 27.3 days. This means that works took an average of 79.7 days for these major properties. It is worth noting that many local authorities did not undertake the voids function at all during lockdown, so while results are poor they may still be an improvement on the performance of other organisations. A number of COVID 19-related issues have impacted on the capacity and ability of the team to turn around voids this quarter. This includes: • the asbestos contractor being unavailable to visit properties due to the lockdown, terminating the contract • the stores being unable to source key components for kitchens and bathrooms • deliveries of new stock being made to the depot rather than directly to site • staff availability in the central team and surveying, with issues around health and sickness While additional staff were drafted in to the works team, they were only able to balance the numbers absent so did not provide significant additional capacity.	50		•	NHH Voids 001 Average time taken to re-let local authority housing (all voids including major & minor voids) - calendar days October 1

		2018/19	2019/20		Q1 2020/21	Annual	Traffic		
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					While arrangements have been made to cover a position in the surveying team that has been vacant for some months, this post will be re-advertised post lockdown in order to increase the team's capacity.				
NH PR PMS 007a	Number of PCNs issued - total	162934	152324	25838		Data Only	-	•	NH PR PMS 007a Number of PCNs issued - total
NH PR PMS 010a	PCN recovery rate – including estates	69.9%	73.3%	79.5%	Number of PCN paid - 27075 Number of PCN issued - 34072 In quarter one the overall number of penalty charge notices decreased due to a combination of CEO staff absence due to COVID 19 self-isolation, and a pause on the implementation of new CCTV schemes. Penalty charge notice numbers are now back up to pre-COVID 19 levels as Parking Services supports the implementation of low emissions neighbourhoods.	Data Only			NH PR PMS 010a PCN recovery rate – including estates 80.0% 60.0% 50.0% 40.0% 30.0% 20.0% 10.0% — Red Threshold (Quarters) — Amber Threshold (Quarters)

		2018/19	2019/20		Q1 2020/21	Annual	Traffic		
PI Code	Short Name	Value	Value	Value	Note	Target 2020/21	Light	DOT	Performance Data Trend Chart
NH PR PRS 001a	% of Major planning applications determined within 13 weeks (ex NI 157a)	90.00%	95.00%	90.00%		70.00%	S	•	NH PR PRS 001a % of Major planning applications determined within 13 weeks (ex NI 157a) 100.00% -
NH PR PRS 001b	% of Minor planning applications determined within 8 weeks (ex NI 157b)	82.00%	82.00%	83.00%		75.00%	>	•	NH PR PRS 001b % of Minor planning applications determined within 8 weeks (ex NI 157b) 80.00%- 70.00%- 60.00%- 90.00%- 10.00%
NH PR PRS 001c	% of Other planning applications determined within 8 weeks (ex NI 157c)	88.00%	87.00%	91.00%		80.00%	⊘		NH PR PRS 001c % of Other planning applications determined within 8 weeks (ex NI 157c) 90.00% 80.00% 70.00% 60.00% 90.00% 10.00%

		2018/19	2019/20		Q1 2020/21	Annual	Traffic		
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NH PR PRS 009	% of open planning enforcement cases less than 4 years old	61.0%	62.0%	68.0%	The Planning Service has put a strategy in place to meet this KPI target (80% cases less than four years old). A review of all live cases which are over 4yrs old is underway. It is expected that this review will lead to a further reduction in the number of cases which are over 4yrs old, primarily via compliance checks. The latest quarterly figures for enforcement demonstrate improvement on the KPI. From Q4-Q1of 19/20 the % of cases which are less than 4 years old rose from 65% to 68%. It is also important to monitor the numerical caseload of historic cases, as the KPI is also influenced by the number of new cases received as well as the closure of current cases. Whilst the overall enforcement caseload remained relatively constant between Q4 of 19/20 and Q1 from at approx. 600 cases, the proportion of 'older cases' was reduced significantly. The Planning Service is committed to achieving this KPI and this is considered to be achievable with a full complement of officers for a sustained period of time of 9-12 months. The Planning Service are currently seeking to recruit three officers at S01/S02 level which would give the Enforcement Team the resources required to achieve the KPI. Unfortunately at present, the Council's litigation team are not in a position to progress prosecution cases due to ongoing recruitment & restructuring issues within their team, and also due to the COVID-19 related closure of Magistrates' Courts.	80.0%			NH PR PRS 009 % of open planning enforcement cases less than 4 years old 80.0% 70.0% 60.0% 40.0% 20.0% Quarters — Red Threshold (Quarters) — Amber Threshold (Quarters)

1		2018/19	2019/20		Q1 2020/21	Annual	Tup 66: 0		
PI Code	Short Name	Value	Value	Value	Note	Target 2020/21	Traffic Light	DOT	Performance Data Trend Chart
	Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Litter (ex NI 195a)	2.50%	2.66%	n/a		2.50%	⊘	•	NHPR WS 045a Improved street and environmental cleanliness (levels of litter, detritus, 6.00% 5.50% 6.00% 6.00% 6.00
	Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Detritus (ex NI 195b)	5.26%	1.64%	n/a	Due to COVID-19 only one assessment (Tranche 1) will be carried out in 2020/21. The assessment will be done in November 2020.		>	•	NH PR WS 045b Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Detritus (ex NI 195b) 9.00% 8.00% 7.00% 4.00% 5.00% 1.00%
	Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Graffiti (ex NI 195c)	3.23%	3.02%	n/a		3.00%	•	•	NHPR W5 045c Improved street and environmental cleanliness (levels of litter, detritus, 6.00% graffiti and fly posting): Graffiti (ex NI 195c) 5.50% 4.50%

PI Code	Short Name	2018/19	2019/20 Q1 2020/21		Annual	Traffic			
		Value	Value	Value	Note	Target Light	DOT	Performance Data Trend Chart	
NH PR WS 045d	Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Fly- posting (ex NI 195d)	3.13%	0.26%	n/a	Due to COVID-19 only one assessment (Tranche 1) will be carried out in 2020/21. The assessment will be done in November 2020.	3.00%	>	•	NH PR WS 045d Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Fly-posting (ex NI 195d) 6.00% 6.
NH PR WS 047	Residual household waste per household (ex NI 191)	521.9	514.4	131.7		519.0	>	•	NH PR WS 047 Residual household waste per household (ex NI 191) 150.0 125.0 100.0 75.0 25.0 100.0 10
NH PR WS 048	Percentage of household waste sent for reuse, recycling and composting (ex NI 192)	27.90%	28.00%	27.88%		28.00%	_	•	NH PR W5 048 Percentage of household waste sent for reuse, recycling and composting (ex NI 192) 27.50% 25.50% 20.00% 17.50% 15.00% 16.00% 17.50% 15.00% 10.

PI Status						
	Alert					
	Warning					
②	ок					
?	Unknown					
	Data Only					

		Long Term Trends	Short Term Trends		
	1	Improving		Improving	
1	-	No Change		No Change	
	-	Getting Worse		Getting Worse	